

# Requirements Gathering and Tracking for Instrument Classes

7th Experiment Control Workshop

Jonathan Taylor Head of the Data Management and Software Centre

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 Re- Baselined ESS schedule and impact on ECP

High level requirements and instruments

• BCG & TG3

# May 2015 ...

### Purpose of the workshop (s)



- This will be the first of a series
- Discuss requirements use cases and solutions
- Discuss system architecture & interfaces
- Discuss common goals
- Discuss modes of collaboration & working practices
- · Define the experiment control system for ESS
- Feedback progress to stakeholders

### Experiment control project

- Key objective 1
  - · Give scientists useful control of their experiment
- · Key objective 2
  - Meet key objective 1



# ESS Re-Baselined Schedule



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 Un mitigable delays to civil construction triggered a schedule revision



# Specifically for Instruments



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5

- Focus on 8 instruments for 2022
- Select 3/8 for SOUP starting late 2023 to mid 2024



# **Requirements** gathering



- A series of workshops in 2017
- Aimed at all instruments within a class
- Object to specify high level requirements for all DMSC scope
  - 1. Must have and nice to have
  - 2. For commissioning and user programme start
  - 3. Define milestones for delivery and acceptance criteria
- Item 1 Some success, very high level needs collected
- Item 2 Most instrument teams made a division
- Item 3 Mostly failed to generate this information\*

\* Re- baselined schedule has generated a very different set of milestones

# High level Controls requirements Diffraction instruments (not NMX)



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#### Instrument control

|   | DR | EA | M | HIÐ | IMD | AL | M | AGIC | BEE |
|---|----|----|---|-----|-----|----|---|------|-----|
| M = Must, S = Should, N = Nice  | М  | S  | Ν | М   | s   | Ν  | М | S N  | МS  |
| Data Display  |    |    |   |     |     |    |   |      |     |
| Full detector area: (n-dimensional (nD):<br>20, d, Q, E, Intensity                                    | х  |    |   | x   |     |    | x |      | х   |
| 1D live histogram display: Integrated<br>intensity over all detectors vs ToF)                         | x  |    |   | x   |     |    |   |      | х   |
| Save detector and 1D histogram images   | Х  |    |   |     | Х   |    |   |      | X   |
| Region of interest (ROI) selection and<br>readout of physical location of detector<br>module          | х  |    |   | x   |     |    | х |      | х   |
| Remote access to live detector data for<br>users  |    |    | x |     |     | х  |   | х    | х   |
| Remote access to live detector data for<br>instrument learn   | x  |    |   |     | х   |    | x |      | х   |
| Incident beam spectrum  |    | X  |   |     | х   |    | X |      | х   |
| Correction of the live detector data for<br>distortions, efficiency, calibration,                     |    | x  |   |     | х   |    |   | х    | x   |
| Plot of SEE parameters (field, temp) as<br>a function of time   |    | х  |   | x   |     |    |   | х    | х   |
| Under the Hood  |    |    |   |     |     |    |   |      |     |
| All relevant EPICS information saved in<br>NeXuS file   | Х  |    |   | x   |     |    | x |      | х   |
| sample, user, experiment information in<br>NeXuS file   | X  |    |   | X   |     |    | X |      | х   |
| Logbook of entire experiment including<br>instrument configuration, beam status<br>and SEE parameters | х  |    |   |     | Х   |    | X |      | х   |
| CLI & GUI Interfaces  |    |    |   |     |     |    |   |      |     |
| Driving motors, setting limits, offsets   | х  |    |   | х   |     |    | х |      | х   |
| Changing SEE parameters   | Х  |    |   | х   |     |    | х |      | Х   |
| Reading SEE parameters  | х  |    |   | х   |     |    | х |      | х   |
| Ability to script counting for time.<br>monitor counts, proton charge                                 | X  |    |   | X   |     |    | X |      | х   |
| Continuous measurements during<br>sweeping of field, temperature, current                             |    | х  |   | X   |     |    | X |      | х   |
| Loops, if-then  | х  |    |   | х   |     |    | х |      | х   |
| Script simulation   |    | Х  |   |     | х   |    | х |      | х   |
| Quick change of instrument setups<br>(SEE, high/low resolutions,<br>polarized/unpolarized neutrons)   | x  |    |   | x   |     |    | X |      | х   |

| Instrument Live feedback        |   |   |   |   |
|---------------------------------|---|---|---|---|
| Choppers frequency and position | х | х | х | х |
| Vacuum systems                  | х | х | X | X |
| Beam power monitor              | х | х | X | х |
|                                 |   |   |   |   |
|                                 |   |   |   |   |
|                                 |   |   |   |   |
|                                 |   |   |   |   |
|                                 |   |   |   |   |
|                                 |   |   |   |   |
|                                 |   |   |   |   |
|                                 |   |   |   |   |

#### Instrument specific control

| Item  | Must Should Nice |
|---|------------------|
| MAGIC: XYZ polarized measurements   | х                |
| HEIMDAL: SANS detector position readout   | х                |
| HEIMDAL: Imaging detector readout   | x                |
| BEER: laser alignment and 3D scan to define<br>sample coordination system                           | х                |
| BEER: Standalone mode for SEE (reading, changing parameters) off the beam for long term experiments | x                |

Comments and questions from BEER:

"Full detector area: (n-dimensional (nD): 20, d, Q, E, Intensity": I missed ToF as one of the axis. For the BEER instrument in modulation setup ToF vs 20 diagrams will be needed to see the possible overlap regions.

"ID live histogram display: Integrated intensity over all detectors vs ToF": If integrated over all detectors than it should be vs d not ToF. It would be good to have an option to select predefined part of the detector for live view. But it is probably the ROI option you explained next.

"Region of interest (ROI) selection and readout of physical location of detector module": It will be used just for data visualization? Or it can be used as selected region for the data reduction? For BEER it can help in the case of texture to analyze for example the intensity variation as a function of detector position within the selected ROL

"Remote access to live detector data for users": It doesn't need to be exactly live data but user should be able to see what is currently measuring and what is the collected patterns and status of the instrument.

"Driving motors, setting limits, offsets": On BEER there will be hexapod and robot for positioning of the samples. It is necessary to set the position in the defined (sample based) coordinating system not as a set of positions for individual motors in the robot or hexapod piston.

# High level Controls requirements Reflectometers

| Item  | Example | Must | Should | Must | Nice |
|---|---------|------|--------|------|------|
| Data Display  |         |      |        |      |      |
| live histogram display – X+Y vs. I                  | SNS/PSI | Х    |        |      |      |
| live histogram display – X/Y + $\lambda$ /ToF vs. I | SNS/PSI | Х    |        |      |      |
| transformation of axes to Qz/pi-pf                  |         |      |        |      | Х    |
| save histogram images                               | SNS     | Х    |        |      |      |
| way to compare histograms                           |         |      | Х      |      |      |
| selection, readout, cross-section of live           | SNS/PSI |      | Х      |      |      |
| ROI of histogram with integrated counts             | SNS     | Х    |        |      |      |
| full spin-state integration (one histogram for +    | SNS     | Х    |        |      |      |
| $\lambda$ -normalization by function and measured   |         | X    |        |      | Х    |
| live binning and normalization to 1D-R(Q)           |         |      | Х      | Х    |      |
| fast live counter of ROI/full detector for          |         |      | Х      |      |      |
|   |         |      |        |      |      |
| Under the Hood                                      |         |      |        |      |      |
| all relevant EPICS information saved in             |         | Х    |        |      |      |
| sample, user, experiment information in             |         | Х    |        |      |      |
| store experiment planning info (runs                |         |      | Х      | Х    |      |
|   |         |      |        |      |      |
| Scripted Instrument Interface                       |         |      |        |      |      |
| driving motors, setting limits, offsets             |         | Х    |        |      |      |
| changing SEE parameters                             |         | Х    | Х      |      |      |
| reading SEE parameters                              |         | Х    |        |      |      |
| counting for time, monitor, counts, charge          |         | Х    |        |      |      |
| counting for minimal statistic in R(Q)              |         |      |        | Х    | Х    |
| simplified experiment planning (calculate slit      | SNS/ILL |      | Х      | Х    |      |
| countinuous driving while counting (sweep)          |         |      |        |      | Х    |
| loops, if-then                                      |         | Х    |        |      |      |
| script simulation                                   | MLZ     |      |        | Х    |      |
| quick change of instrument setups (polarizer,       | SNS     |      | Х      |      |      |
|   |         |      |        |      |      |
| GUI Interface                                       |         |      | Х      | Х    |      |
| driving motors, setting limits, offsets             |         | X    | Х      |      |      |
| changing SEE parameters                             |         |      | Х      |      |      |
| reading SEE parameters                              |         |      | Х      |      |      |
| counting for time, monitor, counts, charge          |         | Х    | Х      |      |      |
| counting for minimal statistic in R(Q)              |         |      |        | Х    |      |
| simplified experiment planning (calculate slit      |         |      |        | Х    |      |
| continuous driving while counting (sweep)           |         |      |        |      | Х    |
| instrument calibration help (polarization           | SNS     | Х    |        | Х    |      |
|   |         | 1    |        |      |      |



| Item                        | Already   | Mus        | Sho | Mus | Nice |
|-----------------------------|-----------|------------|-----|-----|------|
| Estia Selene guide segment  |           | Х          |     |     |      |
| Laser alignment and live    | PSI       |            |     | Х   |      |
| Diverse alignment and       |           | <b>X</b> ! |     |     | Х    |
| FREIA liquid height control | ILL, ISIS | Х          |     |     |      |
|                             |           |            |     |     |      |

# **Engineering diffraction**

| Item  | Example      | Must   | Should | Must | Nice |
|---|--------------|--------|--------|------|------|
| Data Display                                    |              |        |        |      |      |
| 2D live raw counts data for each detector       | Stress-Spec. | Х      |        |      |      |
| 1D live histogram display: integrated intensity | Stress-Spec. | Х      |        |      |      |
| 1D live histogram of ROI with integrated        | Takumi       | Х      |        |      |      |
| Correction of the live detector data for        |              |        | Х      |      |      |
| Incident beam spectrum                          |              | Х      |        |      |      |
| Plot of SE parameters (temp. stress, position,  | Stress-Spec. | Х      |        |      |      |
| Visualization of the positioning system status  |              |        | Х      |      |      |
| Transformation of engineering SE parameters     | Stress-Spec. | Х      |        |      |      |
| Way to compare histograms (fix display of       |              |        | Х      |      |      |
| Save detector and 1D histogram images           |              |        |        |      | Х    |
| Region of interest (ROI) selection              |              | Х      |        |      |      |
| Remote access to live data                      |              | Х      |        |      |      |
|   |              |        |        |      |      |
| Under the Hood                                  |              | Х      |        |      |      |
| All relevant EPICS information saved in         |              | X      |        |      |      |
| Sample, user, experiment information in         |              | X      |        |      |      |
| Logbook of entire experiment including          |              | Х      |        |      |      |
|   |              |        |        |      |      |
| Scripted Instrument Interface                   |              |        |        |      |      |
| Driving motors, setting limits, offsets         |              | Х      |        |      |      |
| Changing SEE parameters                         |              | Х      |        |      |      |
| Reading SEE parameters                          |              | Х      |        |      |      |
| Counting for time, monitor, counts, charge      |              | Х      |        |      |      |
| Simplified experiment planning                  |              | Х      |        |      |      |
| Continuous drivina while countina (sweep)       |              | Х      |        |      |      |
| Loops, if-then                                  |              | Х      |        |      |      |
| Script simulation                               |              | Х      |        |      |      |
| Quick change of instrument setups (SE, high/    |              | Х      |        |      |      |
|   |              |        |        |      |      |
| GUI Interface                                   |              |        |        |      |      |
| Driving motors, setting limits, offsets         |              | Х      |        |      |      |
| Changing SEE parameters                         |              | Х      |        |      |      |
| Reading SEE parameters                          |              | Х      |        |      |      |
| Counting for time, monitor, counts, charge      |              | Х      |        |      |      |
| Read of pre-measured 3D coordinates and         | ENGIN-X      | Х      |        |      |      |
| Adiustment and visualization of positioning     |              |        |        | Х    |      |
| Quick change of instrument setups (SE, high/    |              |        |        | Х    |      |
| Simplified experiment planning (experiment      |              | Х      |        |      |      |
| Experiment simulation for multiplexing (predict |              |        |        | Х    |      |
| Continuous drivina while countina (sweep)       |              | Х      |        |      |      |
| Instrument Live feedback                        |              |        |        |      |      |
| Chappers frequency and position                 |              | v      |        |      |      |
| Choppers frequency and position                 | Stroop Space | A<br>V |        |      |      |
| SEE paramotors                                  | Stross-Spec, | ^      |        | V    |      |



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| Item  | Already<br>Implem | Mu<br>st | Sh<br>oul | Mu<br>st | Nic<br>e |  |
|---|-------------------|----------|-----------|----------|----------|--|
| Laser/Optical alignment of<br>sample positions  |                   |          | Х         |          |          |  |
| SE calibration procedure (deformation rig)      |                   |          |           | Х        |          |  |
| Simple real-time data analysis (individual peak |                   |          |           | Х        |          |  |



# Imaging requirements

| Basic Functions  |                |     |   |   |   |   |
|--|----------------|-----|---|---|---|---|
| Calibration tools  |                |     |   |   |   |   |
| Parameters automatically from NICOS / hdf files  |                | Yes | Х |   |   |   |
| (McStas integration into same workflow)  |                | Yes |   | х |   |   |
| Stitching with calibration option (reference sample options)                                   |                | Yes | x |   |   |   |
| Flux Normalization   |                |     |   |   | 1 |   |
| Normalization by monitors: the raw data (images) to monitors (Beam monitor counts in hdf file) |                | Yes | Х |   |   |   |
| Normalization to images ROI's  | Muhrec,        |     | x |   |   |   |
| General Tools (including, but not limited to):   |                |     |   |   |   |   |
| WFM stitching (as 1D and 2D) as option before AND/OR after the normalization/analysis routines | In progress at | Yes | Х |   |   |   |
| Simple conversion between TOF and lambda   | JPARC, SNS,    | Yes | Х |   |   |   |
| Conversion between attenuation coefficients and transmission                                   | JPARC, SNS,    | Yes | Х |   |   |   |
| General tools from image J as reference suite:   |                |     |   |   |   |   |
| Ability to process several image formats (single tiff, fit, txt, jpeg, etc)                    | ImageJ         | Yes | Х |   |   |   |
| other mathematical operations: scaling, adding,  | ImageJ         | Yes | Х |   |   |   |
| filtering, averaging (in all dimensions)   | ImageJ         | Yes | Х |   |   |   |
| histograms of ROIs   | ImageJ         | Yes | Х |   |   |   |
| data extraction from ROIs, line plots, z-plots   | ImageJ         | Yes | Х |   |   |   |
| binning (2D and 3D)  | ImageJ         | Yes | Х |   |   |   |
| ROI flexibility:   | ImageJ         | Yes | Х |   |   |   |
| visualization tools (contrast, brightness) available at selected processing step               | ImageJ         | Yes | Х |   |   |   |
| Re-sorting and re-naming (stroboscopic – phase – time sorting)                                 |                | Yes | Х |   |   |   |
| dynamic/automated ROI recognition tool   |                | Yes |   |   |   | х |
| Additional: running averages and interpolation tools in x-y-t                                  |                | Yes | Х |   |   |   |
| Spatial image stitching (also workable for tomography)   | ImageJ         | Yes | Х |   |   |   |

# Common features



- Script interface
- GUI interface
- Set & Get instrument parameters
  - Choppers, Motion, SE
- Scanning and scripting.
- Fly scan
- Script testing
- Conditional operators
- Iterable operators
- Time, Proton Charge, Monitor counts
- Live view of detector data (TOF & derived units)
- Defining ROI on 2d detectors
- Data management relevant variables saved in nexus
- Experiment planning

## Feature that are expected ...



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- Everything works!
- Start / Stop DAQ
- Configure and switch configurations
- At ESS users will be able to control complex systems
  - Robots for example

# DMSC service delivery for SOUP





Development of a credible baseline provision for analysis, reduction and control Next generation analysis provision remains the overall objective for ESS

- SL 0 Control of instruments and acquisition of data, archive and curation of collected data
- SL1 Framework for manual data reduction, Data analysis packages manual operation
- SL 2 Automated reduction workflows, automated analysis experiment control feedback
- SL 3 Support for advanced analysis and simulation

# Delivery by Instrument Software projects

• Requirements summary document for 2017 workshops at ESS-0148155

Installation

Cold

commissioning

- Scientific software Scope will be delivered with project management
- 1 instrument 1 project
- PM at DMSC The instrument data Scientist
- Sponsor HO DSMC
- Customer NSS project lead
- Project scientist Lead scientist or Instrument team contact
- Start date
  - Definition phase pre 2018
  - After ESS re-baseline
- End date: instrument in UP



Hot.

commissioning



Operation



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# SNS example, Controls and DAQ



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|              | DAQ software<br>& hardware<br>2018 | Controls<br>integration &<br>UI<br>2018 |
|--------------|------------------------------------|---|
| SNS          | 8FTE                               | 7FTE                                    |
| DMSC         | 4+4 (DAQ<br>software)              | 3(UI)                                   |
| ICS, NT, SAD | _                                  | 5 (Int)                                 |

SNS Migrated to an Epics based ECP 4 instruments

commissioned per year

**Instrument** and **source** characteristics **understood** 



# Installation and Commissioning



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SNS commissioning plan documentation taken as a guide.

We assume instrument team consists of 2 scientists + 0.5 Instrument data scientist (from DMSC)

Considerable cold commissioning work will be undertaken during the installation phase of components

Complex instrument systems commissioned into control system and verified as installed Work performed by both ICS and NSS beam-line controls group

#### Phase 1 Commission and verify beam-line components

Estimate from all ESS contributing groups 2.5–4.5 FTE + core team key staff 1–2 FTE ICS, 1–2 ECDC, 0.5 FTE DST, Staff from ICS and NT core as required 30 days BOT

#### Phase 2 Verification of source and beam-line performance

Estimate from all ESS contributing groups 2-3 FTE + Core team 1 ECDC, 1.5 DRAM, Staff from ICS and NT core as required 20 - 30 days BOT

#### Phase 3 Commissioning experiments

1 FTE + Core team

1.5- DRAM

1+ SE support + engineering support

50 days BOT

Required ~110 days BOT

Provisional Accelerator ramp-up 2022- 2023 ~200 days available

# Phase 1 Commissioning



#### **Timing system verification**

Time-stamping accuracy and jitter Delay compensation accuracy (per beam line) Machine synchronisation

#### Target and moderator data verification

Moderator state Moderator temperature

#### Shutter verification

Light shutter Heavy shutter

#### **Chopper axis verification**

Cold commissioning component during installation Hot Commissioning on instrument

#### Beam-line mechanical components commissioning and verification

Slits, attenuators, motion stages (including monitors) (Cold commissioning performed during install)

# 30 days BOT 2 DMSC FTE + 2.5 instrument FTE **Vacuum system verification** Monitor commissioning and verification

### **Detectors commissioning and verification**

High Voltage control Slow controls & gas system Pulse Height spectrum Fibre connection test - instrument positions —> CUB

#### **Data Acquisition**

Verification that DAQ receives data from all sources Data file verification Lund Data file verification Cph verification of DAQ operating modes - counting in 1st -2nd... frames Efficacy of soft vetos from time-stamped data

#### **Detector evaluation and calibration**

Event formation performance Position calibration

# Phase 2 Verification of performance



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#### Verification of source performance & data

#### processing

Measurement and verification of source spectrum

Normalisation by current

Normalisation by monitor

Verification of beam raster characteristics

Ion sorce fluctuation evaluation

Moderator performance check

Performance verification for each target segment

#### Measurement and verification of guide performance

Beam profile at sample position

Measurement and verification of incident flux

Calibration and alignment of guides and beam-line

components

#### Verification of beam line performance

Beam-line operation in various accelerator operating modes

Flux on sample

Signal / Background evaluation

#### Verification of chopper cascade

Transmission

Bandwidth

Resolution

Operating mode WFM / RRM

#### Verification of instrument resolution



# Phase 3 Commissioning experiments



50 days BOT

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### Scientific test and validation

# 1.5 DMSC FTE + 2.5 instrument FTE Data processing and data analysis workflow verification

### Data reduction workflow verification

WFM stitching

Image processing

SANS data reduction to 1D I vs Q & 2D Qx,Qy

### Data analysis verification

Diffraction peak heights (in WFM mode)

SANS model fitting of standard sample

Volume Reconstruction and validation

### **Calibration procedure**

Early science programme with expert friendly users

# Overview on resources required to meet SOUP schedule

- Only DMSC scope considered here
  - ICS are vital to a lot of commissioning activities
  - NSS will operate a beam line controls group
- For the initial instruments and first two open bunker periods only
- Two DMSC groups **100% utilised** in 2022 against our current initial operations plan
- SOUP instruments allocated extra resources at UP start
- Instrument data scientists hired 2020

|                                    | 2019 2020 |     |     |     |     | 2021 |     |     |     |     | 20  | 22  |     |     | 20  | 23  |     | 2024 |     |     |    |  |
|------------------------------------|-----------|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|----|--|
|                                    | 04        | 01  | 02  | Q3  | Q4  | C1   | Q2  | Q3  | Q4  | 01  | Q2  | 03  | Q4  | 01  | Q2  | 03  | Q4  | Q1   | Q2  | Q3  | Qć |  |
| west sector                        |           |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |    |  |
| BEER                               | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 1.5  | 1.0 | 0.5 | 0. |  |
| CSPEC                              | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 1.5  | 1.0 | 0.5 | 0  |  |
| TREX                               | 0.0       | 0.0 | 0.0 | 0.0 | 0.0 | 0.0  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5  | 1.0 | 1.0 | 1  |  |
| HIEMDAL                            | 0.0       | 0.0 | 0.0 | 0.0 | 0.0 | 0.0  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5  | 1.0 | 1.0 | 1  |  |
| NIMX                               | 0.0       | 0.0 | 0.0 | 0.0 | 0.0 | 0.0  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5  | 1.0 | 1.0 | 1  |  |
| BIFROST                            | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 1.5  | 1.0 | 0.5 | 0  |  |
| MAGIC                              | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 15   | 1.0 | 0.5 | 0  |  |
| North Sector                       |           |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     | -  |  |
| LOKI                               | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 1.5  | 1.0 | 0.5 | 0  |  |
| FRE IA.                            | 0.0       | 0.0 | 0.0 | 0.0 | 0.0 | 0.0  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | D.D | 0.0 | 0.0 | 0.0 | 0.0 | 0.5  | 1.0 | 1.0 | 1  |  |
| SOUTH & East Sector                |           |     |     |     | _   |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     | -  |  |
| ODIN                               | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 0.5 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 15   | 1.0 | 0.5 | 0  |  |
| DREAM                              | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 0.5 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 2.0 | 2.0 | 1.5  | 1.0 | 0.5 | 0  |  |
| ESTIA                              | 0.0       | 0.0 | 0.0 | 0.5 | 0.5 | 0.5  | 0.5 | 1.0 | 1.0 | 1.0 | 1.0 | 2.5 | 2.5 | 2.5 | 3.0 | 20  | 2.0 | 15   | 1.0 | 0.5 | 0  |  |
| SKADI                              | 0.0       | 0.0 | 0.0 | 0.0 | 0.0 | 0.0  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5  | 1.0 | 1.0 | 1  |  |
| fotal FTE allocated to instruments | 0         | p   | 0   | 4   | 2   | 4    | 7   | 8   | 8   | 8   | 8   | 20  | 20  | 20  | 24  | 16  | 16  | 15   | 13  | 9   |    |  |

## Instrument example



EUROPEAN SPALLATION SOURCE

- Instrument data scientist is part of instrument team
  - PM for software delivery
  - Knowledge of both beam-line science & beam-line software
- Experiment control development split between
  - Controls
  - DAQ

| Role          | 2019 2020  |    |    |     | 2021 2022 |            |     |     |            |     |     |     | 20  | 23  | 2024 |     |     |     |     |            |     |
|---------------|------------|----|----|-----|-----------|------------|-----|-----|------------|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|------------|-----|
|               | <b>Q</b> 4 | Q1 | Q2 | Q3  | Q4        | <b>Q</b> 1 | Q2  | Q3  | <b>Q</b> 4 | Q1  | QZ  | Q3  | Q4  | Q1  | Q2   | Q3  | Q4  | Q1  | QZ  | <b>Q</b> 3 | Q4  |
|               |            |    |    |     |           |            |     |     |            |     |     | _   |     |     |      |     |     |     |     |            |     |
| ECDC control  | С          | С  | С  | С   | C         |            | 0   | 0.5 | 0.5        | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  |     |     |     |     |            |     |
| ECDC DAQ      | С          | С  | С  | С   | С         |            |     |     |            |     |     | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 |     |     |            |     |
| RAG ID Sci    |            |    |    | 0.5 | 0.5       | 0.5        | 0.5 | 0.5 | 0.5        | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5        | 0.5 |
| RAG reduction | С          | С  | С  | С   | С         |            |     |     |            |     | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 |            |     |
| RAG Analysis  | С          | С  | С  | С   | С         |            |     |     |            |     |     |     |     |     | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 |            |     |
| DST           |            |    |    |     |           |            |     |     |            | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0    |     |     |     |     |            |     |
| Total         |            |    |    | 0.5 | 0.5       | 0.5        | 0.5 | 1   | 1          | 1.5 | 2   | 2.5 | 2.5 | 2.5 | 2.5  | 2   | 2   | 1.5 | 1.5 | 0.5        | 0.5 |

C - Allocated to core development

# Pre 2018 Integration model



- Inefficient integration model •
- Unclear interface for instrument teams •
- No overall prioritisation of requirements •



# NSS BCG ICS integration

- BCG is a matrixed group
- Agreed with ICS and NSS
- In line with existing Large Scale Facilities
- Consolidation of planning and prioritisation
- Authority over development direction and project priorities
- Beneficial and complimentary to ICS



# Toll gate 3 reviews



- Review gateway between detailed design & procurement and installation.
- Post TG3 instrument systems are under CC
- ESS process involves
  - Sub Tg3s, Intermediate Design Reviews.
  - Is not one big meeting (there will be one big meeting)
- ICS DMSC will review documentation
- Flag aspects that would slow commissioning or excursions from standards.





- Build functionality that enables commissioning\* to proceed fast.
- Drill down into the requirements for the instruments that are the first 8.
- Beamline Controls Group has the scope and responsibility for delivery to instruments

\*Cold commissioning, hot committing and early scientific commissioning