

Neutron Scattering Systems Status and Overview

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Agenda



In-kind

- Pre-construction / Design Update
- Potential during Construction

Organisation

- Line / Project

Instrument Projects

- Phase 1 – Preliminary Engineering

Review

- Schedule
- Recommendations & follow-up

Performance in 2013

- Earned Value
- High level milestones

In-kind and Design Update

The NSS project managed a total of 47 in-kind contributions that are part of the “ESS Design Update Phase”. The last ones were recently presented to the Preliminary In-Kind Review Committee (PIKRC).



Lessons learnt

Negotiating deliverables

Experiencing in-kind framework

Identified potential in-kind partners and interact with them...one-to-one, EoI's or IKON meetings...

In-kind and Procurement

Potential for in-kind contributions

- *Instrument Concepts*
 - $\geq 30\%$
- *Science Support Systems*
 - $\geq 30\%$
- *Instrument Construction* (per instrument $\leq 70\%$)
 - Total $\sim 70\%$
- *Instrument Technologies*
 - $\geq 16\%$
- *DMSC*
 - $\geq 20\%$



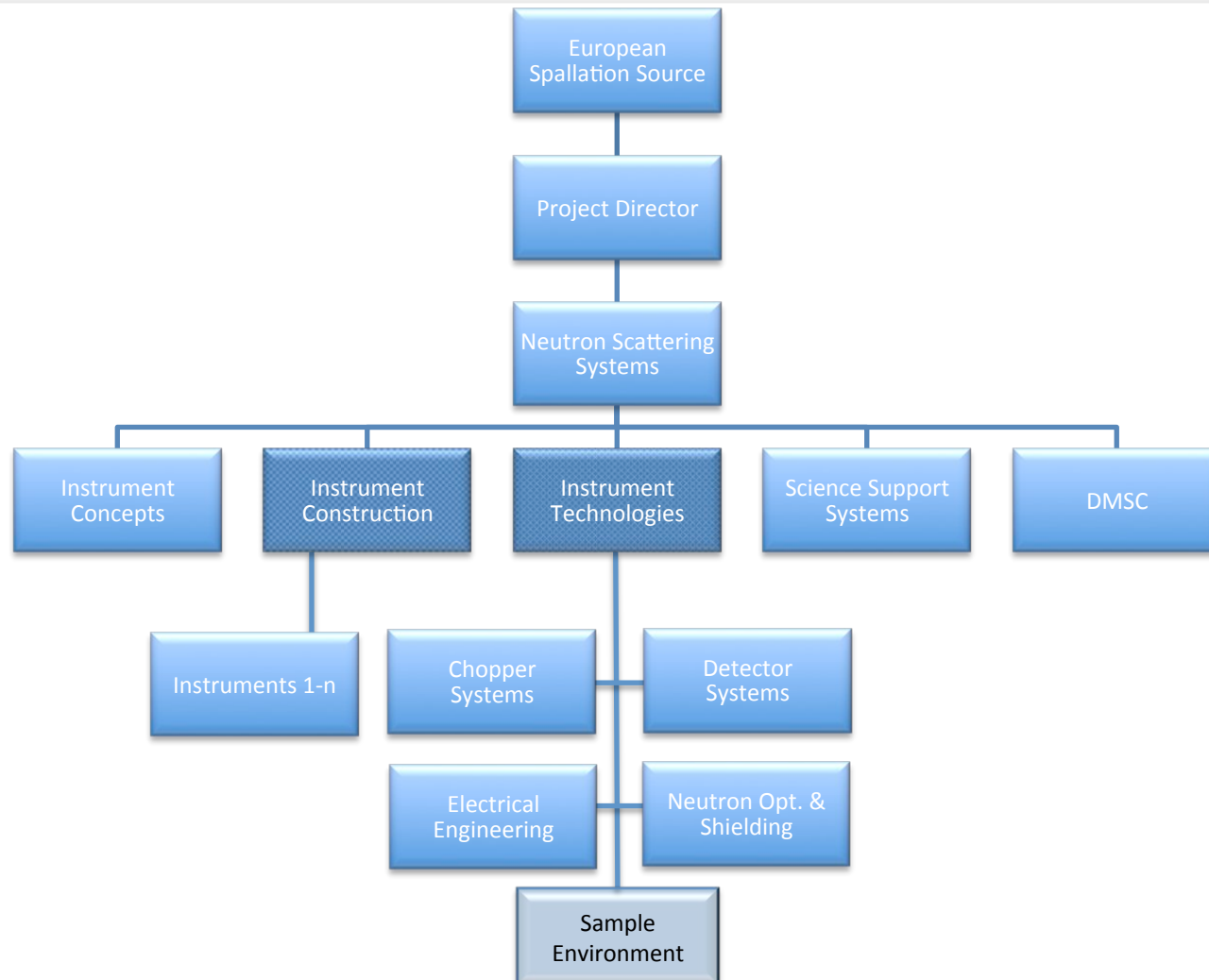
Current estimate of in-kind potential is about 35% of the NSS total budget (~123 Mio€)



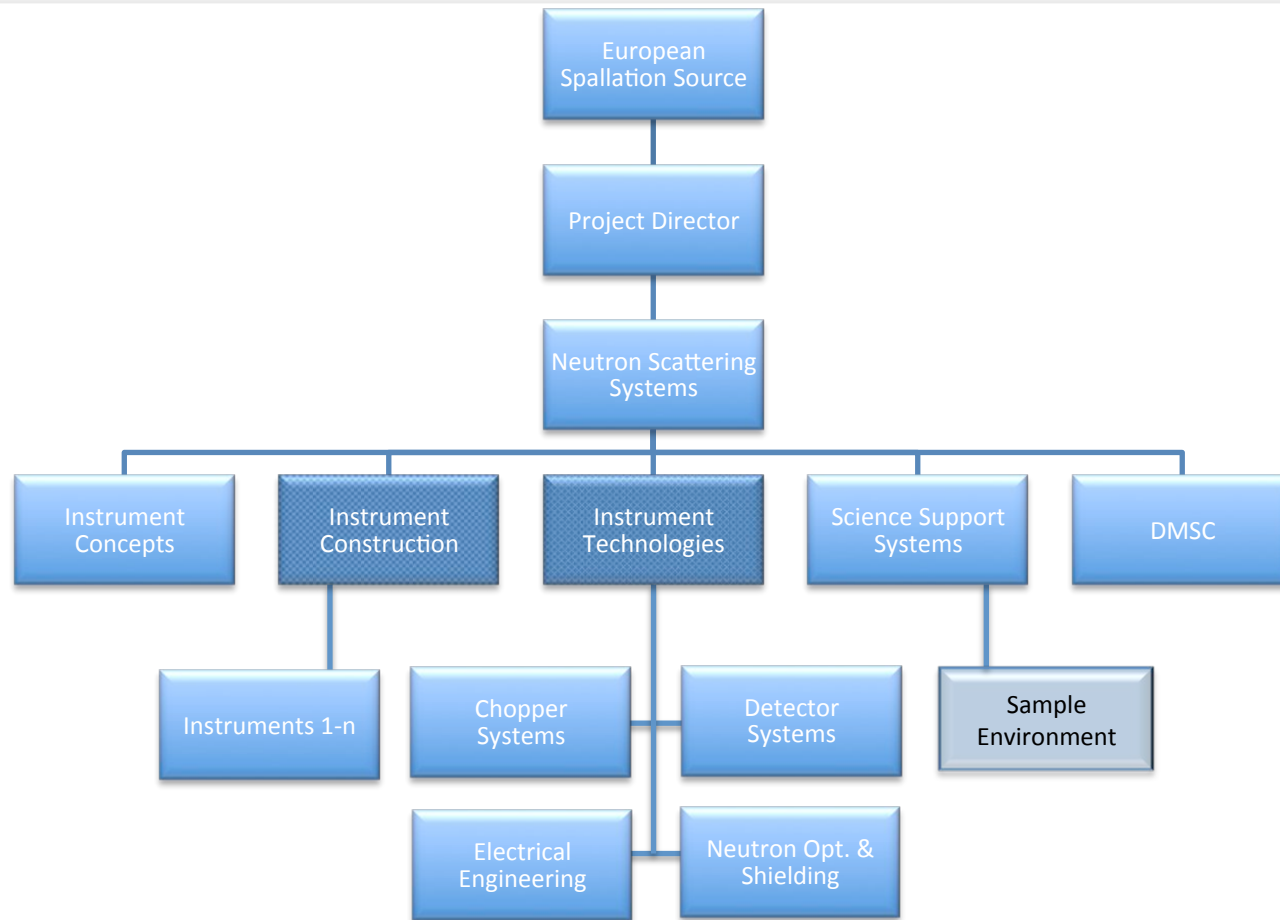
Opportunity to access expertise, knowledge and skills that ESS as a “Green Field” site does not yet have

Note: Not a complete list of partners

Organisation



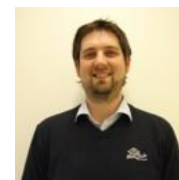
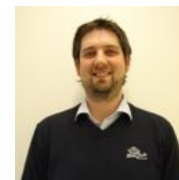
Organisation



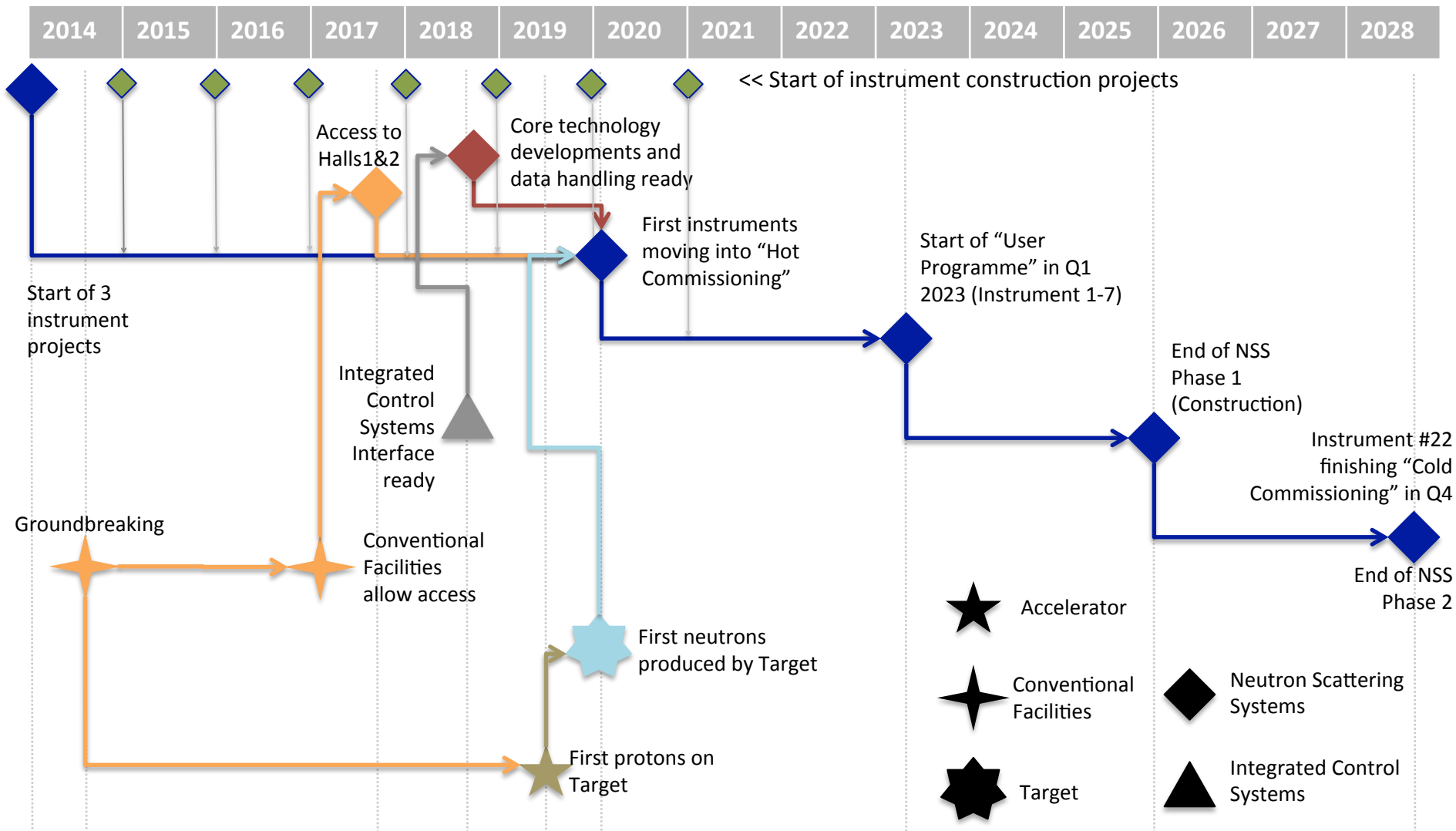
Instruments – Round 1

Established “Instrument Teams” for Phase 1

- LOKI (SANS)
 - Andrew Jackson (Lead Instrument Scientist)
 - Stewart Pullen (Interim, dedicated Instrument Engineer – Clara Lopez - to start in March)
- NMX (Macromol. Diffractometer)
 - Esko Oksanen (Lead Instrument Scientist)
 - Guiseppe Aprigliano (Instrument Engineer)
- ODIN (Imaging)
 - Markus Strobl (Lead Instrument Scientist)
 - Stewart Pullen (Instrument Engineer)



Schedule & Milestones



8 Recommendations

- Conduct a project level review of the NSS budget to reduce the risk of delivering less than 16 instruments to an acceptable level
- Establish an acceptable scope for NSS, consistent with budgetary constraints and seek endorsement of stakeholders
- Establish agreements with in-kind partners for implementation of instrument development and construction, and for bringing those instruments to full potential
- Reassess instrument construction costs, with due consideration of the impact of a high proportion of in kind contributions
- Focus existing personnel on attracting in-kind contributions and establishing interfaces /standards to accommodate those
- Maximize consolidation of procurements for key components with other subprojects (e.g. steel, concrete...)
- Establish a detailed work program for the Data Management and Software Centre including a time-line for recruiting staff
- Conduct an independent assessment of instrument construction cost, with 1st level cost differentiation (e.g. low, medium and high cost prototypes)

Review Recommendations

Recommendations

- Conduct a project level review of the NSS budget to reduce the risk of delivering less than 16 instruments to an acceptable level
- Establish an acceptable scope for NSS, consistent with budgetary constraints and seek endorsement of stakeholders
- Establish agreed internal workshop on 27. & 29. of November
development and Reassessment of all work packages (strategy, work units, costs)
- Reassess instruments with high proportion Internal follow up on
Chopper Systems (13. December 2013)
Detector Systems (17. January 2014)
- Focus existing project interfaces /standards
- Maximize consistency of subprojects (e.g. Peer review (TAP)
Neutron Optics&Shielding (23. & 24. January 2014)
Detectors & Choppers – March 2014)
- Establish a detailed timeline including a time budget
- Conduct an independent cost differentiation Updated project plan in place by 31. March 2014

Review Recommendations

Recommendations

- Establish an acceptable scope for NSS, consistent with budgetary constraints and seek endorsement of stakeholders
- Establish agreements with in-kind partners for implementation of instrument development and construction, and for bringing those instruments to full potential
- Reassess instrument Scope of NSS – 350 Mio € (ring fenced)
high proportion
- Focus existing p 16 instruments funded out of Construction budget
interfaces /stan 3 distinct tranches
- Maximize consc Supporting infrastructure
subprojects (e.g
- Establish a deta Gradual increase to 22 instruments accessing pre-operational
including a time and operational funds; instrument construction finished in 2028
- Conduct an inde
cost differentiat
- Conduct a proje Revised plan by 31. March 2014
less than 16 instruments to an acceptable level
-

Review Recommendations

Recommendations

- Establish agreements with in-kind partners for implementation of instrument development and construction, and for bringing those instruments to full potential
- Reassess instrument construction costs, with due consideration of the impact of a high proportion of in kind contributions
- Focus existing personnel on attracting in-kind contributions and establishing interfaces /standards
- Maximize consistency of subprojects (e.g. Nodes and the implementation process for instrument
- Establish a detailed timeline including a time
- Conduct an independent cost differential
- Conduct a project level review of the NSS budget to reduce the risk of delivering less than 16 instruments to an acceptable level
- Establish an acceptable scope for NSS, consistent with budgetary constraints and seek endorsement of stakeholders
-

Workshop with partners to discuss e.g. Cooperation Centers/

Nodes and the implementation process for instrument

Follow on activities with partner /at partner labs

Due date to have process finalised: 31. December 2014

Review Recommendations



Recommendations

- Reassess instrument construction costs, with due consideration of the impact of a high proportion of in-kind contributions
- Focus existing personnel on attracting in-kind contributions and establishing interfaces /standards to accommodate those
- Maximize construction efficiency by focusing on a limited number of instruments
- Establish a detailed Scope of NSS
Utilise the full set of instrument proposals and the basis of estimations to compare with existing spallation source instruments, and work with partners with knowledge of in-kind contributions to better understand the impact.
- Conduct an independent cost differential analysis
- Conduct a project review less than 16 instruments
- Establish an acceptable scope for NSS, consistent with budgetary constraints and seek endorsement of stakeholders
- Establish agreements with in-kind partners for implementation of instrument development and construction, and for bringing those instruments to full potential
- Revised projections of instrument costs by 31. April 2014

Review Recommendations

Recommendations

- Focus existing personnel on attracting in-kind contributions and establishing interfaces /standards to accommodate those
- Maximize consolidation of procurements for key components with other subprojects (e.g. steel, concrete...)
- Establish a detailed work program for the Data Management and Software Centre including a time
- Conduct an independent cost differential study. Connect personnel at all levels of the organization with partners with the intent of finding areas of interest for in-kind contributions.
- Conduct a project less than 16 inst
- Establish an account. Ongoing effort that already started by e.g. identifying postdocs seek endorsement from France working on instrument concepts.
- Establish agreements with in-kind partners for implementation of instrument development and construction, and for bringing those instruments to full potential
- Reassess instrument construction costs, with due consideration of the impact of a high proportion of in kind contributions

Recommendations

- Maximize consolidation of procurements for key components with other subprojects (e.g. steel, concrete...)
- Establish a detailed work program for the Data Management and Software Centre including a time-line for recruiting staff
- Conduct an initial cost estimate for the instrument construction
Work with other parts of ESS to coordinate this information;
- Conduct a preliminary procurement plan
Consolidated procurement plan instrument construction
- Establish an initial delivery date
Delivery date: 31 December 2014
- Establish agreements with in-kind partners for implementation of instrument development and construction, and for bringing those instruments to full potential
- Reassess instrument construction costs, with due consideration of the impact of a high proportion of in kind contributions
- Focus existing personnel on attracting in-kind contributions and establishing interfaces /standards to accommodate those

- Establish a detailed work program for the Data Management and Software Centre including a time-line for recruiting staff
- Conduct an independent assessment of instrument construction cost, with 1st level cost differentiation (e.g. low, medium and high cost prototypes)
- Conduct a project review, and develop a detailed project plan for the DMSC which includes a staff time-line accessing pre-operational and operational funds.
- Establish an accounting system to track DMSC development and operational costs
- Reassess instrument construction cost, with 1st level cost differentiation (e.g. low, medium and high cost prototypes)
- Focus existing project resources on DMSC plan by 31. March 2014
- Maximize consolidation of procurements for key components with other subprojects (e.g. steel, concrete...)

Review Recommendations

Recommendations

- Conduct an independent assessment of instrument construction cost, with 1st level cost differentiation (e.g. low, medium and high cost prototypes)
- Conduct a project level review of the NSS budget to reduce the risk of delivering less than 16 instruments to an acceptable level
- Establish an acceptable scope for NSS, consistent with budgetary constraints and seek endorsement
- Establish agreed cost differentiation/categories
- Establish agreed development and testing milestones
- Reassess instrument development and testing milestones
- Reassess instrument development and testing milestones
- Focus existing project interfaces / standards
- Maximize consistency of instrument development and testing milestones
- Establish a detailed work program for the Data Management and Software Centre including a time-line for recruiting staff

Cost differentiation/categories

Started as part of the revision of the ESS Cost Book
Internally reviewed in December 2013 / January 2014

External review to be scheduled

Endorsement by 31. April 2013

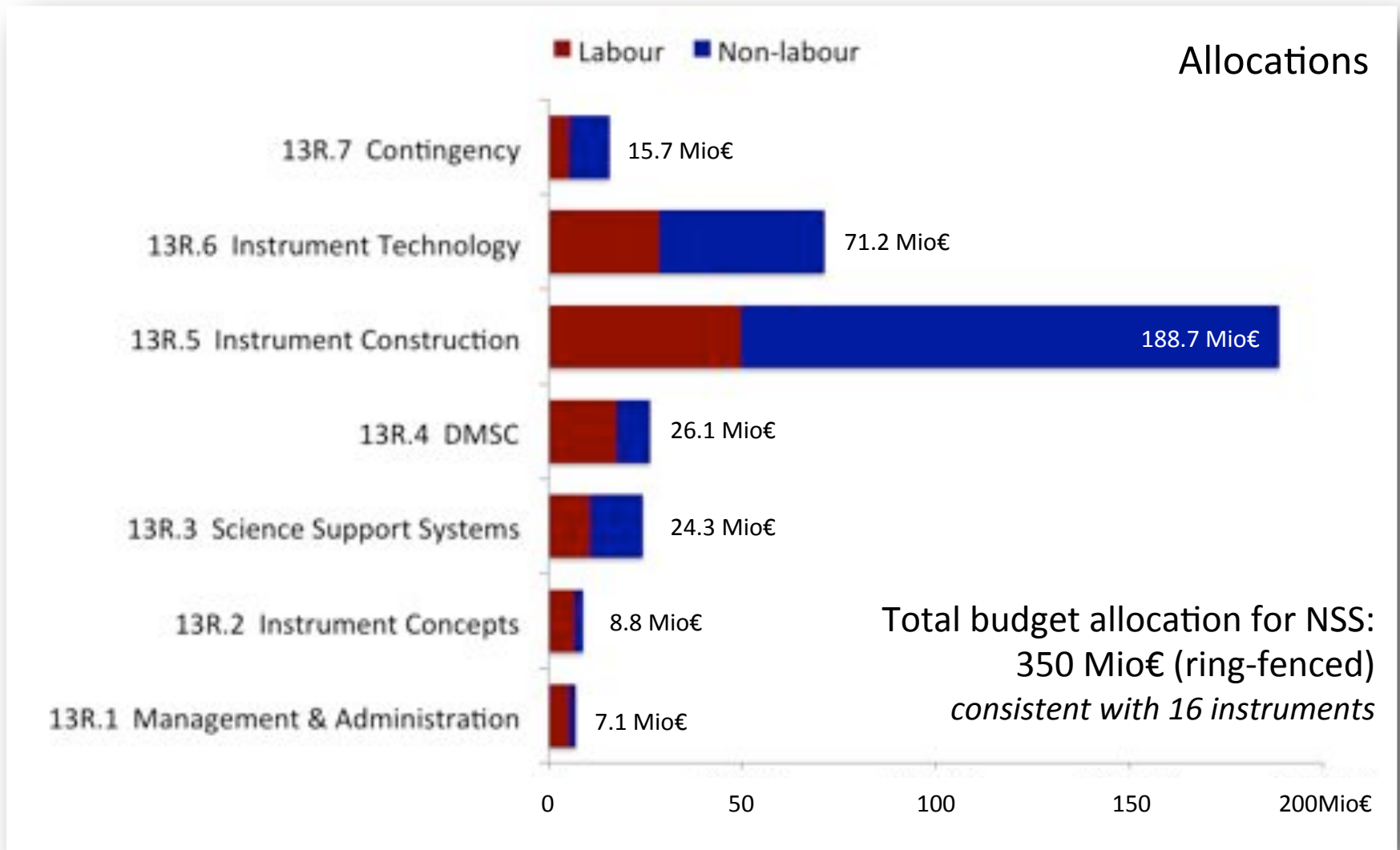
Provide an independent assessment and recommendations on NSS Status and Brief Description of Present Achievements

The NSS project team has done a commendable job in the establishment and implementation of a process for engaging the EU community in the instrument selection process

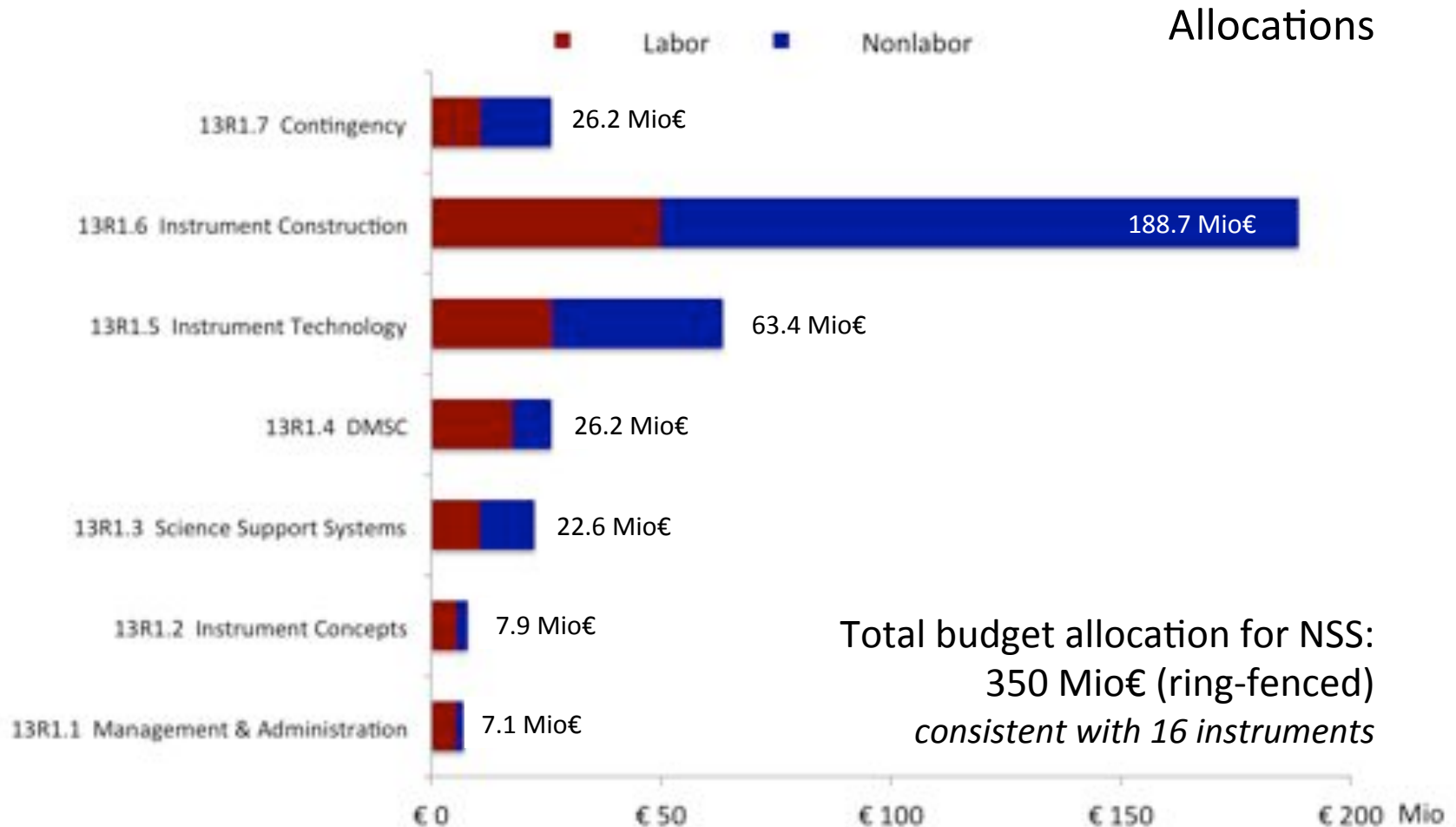
Neutron technologies division has identified key competencies required to be managed in-house and recruited competent leaders in all those areas
Progress towards initiation of construction of the first three instruments is well advanced

Concept development and design of essential neutron beam infrastructure (transport systems, detection, automation, DAE etc.) is progressing in timely manner

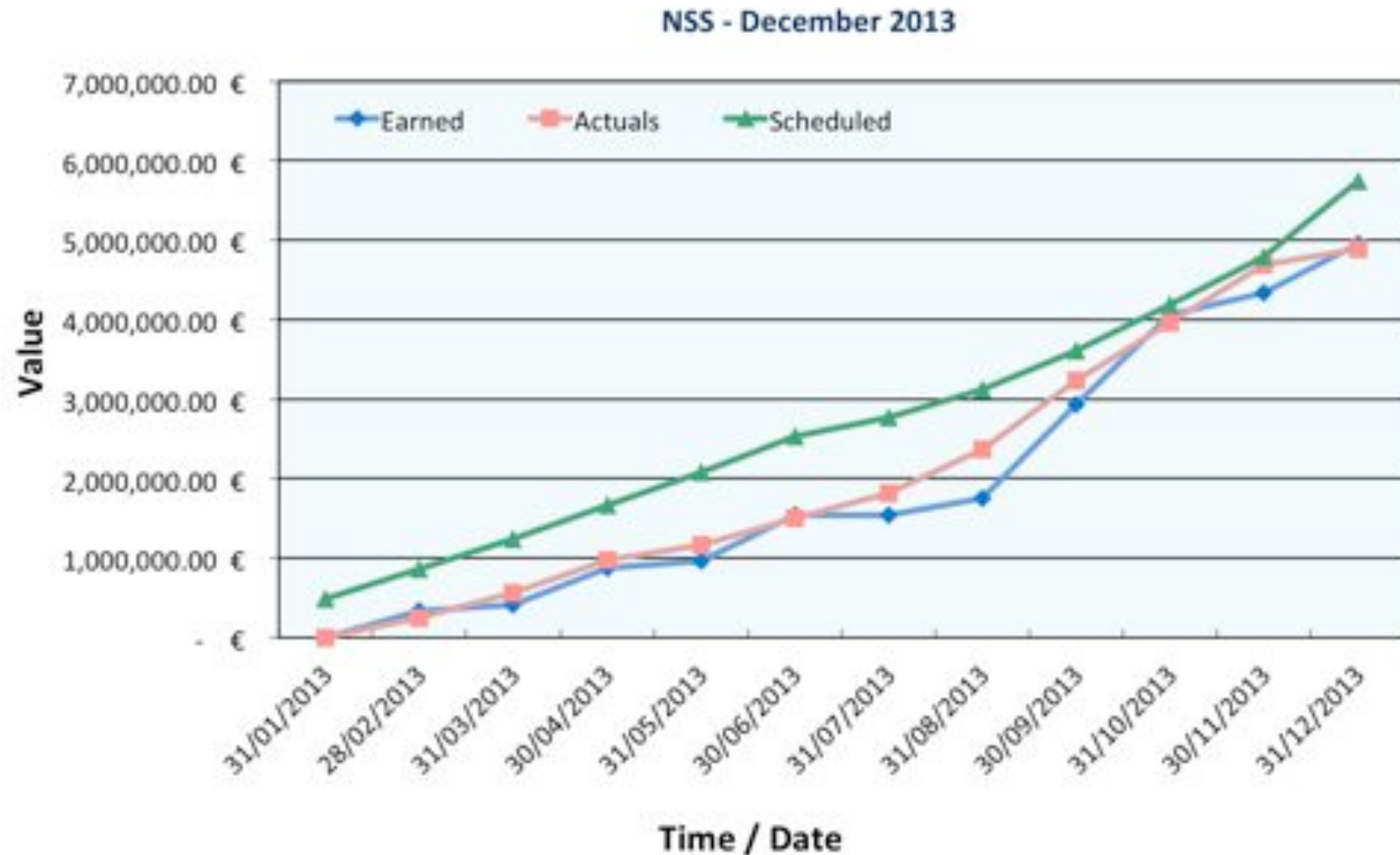
Costs per work package – pre-review



Cost per workpackage – post review



Earned Value – December 2013



NSS High Level Milestones - 2013

