

Build on Lessons Learnt on IK Contributions

5th Work Package 3 Workshop

Grégory Chaboussant
Laboratoire Léon Brillouin (LLB)

14.06.2022 - Lund, ESS Campus



brightness²

This project has received funding from
the European Union's Horizon 2020
research and innovation programme
under grant agreement No 823867

- The IKC model is questionable
- Different partners, different approaches
- 2013 costbook versus real life
- Secondment of personnel is tricky...
- The IKC spirit should continue!



Lesson Learnt #1

The IKC model is questionable

- The selection process of instruments and teams has worked
- Many partnerships with positive impacts on partners
- A slow start of the IKCA (TA etc.)
- The whole infrastructure investments should have been centralized and managed from ESS
- “Common Projects” are positive but process was too slow



Lesson Learnt #2

Different partners, different approaches

- The financial/budgetary processes are very different from one partner to the other : different priorities and constraints.
- Capacity of implementing projects may be very diverse with limitations on HR options : different tempo and pace.
- The relationships with ESS staff has improved but could always be improved (information, calendar, staff turnover)!



Lesson Learnt #3

2013 costbook versus real life

- A mid-term update of the CBV should have been engaged at some point to reevaluate the precise costs of deliverables, some of them became unrealistic
- The “TA amendment” process was way too burdensome and slow at times (this is shared responsibility between ESS and Partners)
- The delays in the projects (from whatever side) are not covered by new contributions.



Lesson Learnt #4

Secondment of personnel is tricky...

- We experienced unfortunate setbacks on our ability to send personnel to ESS : On some instances, the taxes were the issue; on some other instances, the national rules were the issue...
- Difficulty in procurements who implied onsite personnel from the company (reluctance to bid in front of the administrative and regulation complexities).



Lesson Learnt #5

The IKC spirit should continue!

- The IKC scheme has allowed Partners to innovate and improve their expertise and experience.
- The IKC scheme could be usefully prolonged in the early stages of instrument operations (need new agreements)
- Scientific staffs who conceived and helped building the instruments and software tools are eager to be part of the SOUP in one way or another



brightness²



Thank you!

Grégory Chaboussant, LLB
gregory.chaboussant@cea.fr

