

brightness²



Build on Lessons Learnt on IK Contributions

5th Work Package 3 Workshop

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- *Funding Proposal Wording*
- *Casks Contract Award and Management*



Lesson Learnt #1

Funding Proposal Wording - Positive

- Event: During the execution of the BrightnESS² Work IK partner management were able to flexibly utilise resources where required
- Effect: This led to a more positive and effective use of partner resource for the partner and ESS
- Cause: The proposal document was written in a way to enable partners to determine how best to maximise their resources as they were not restricted by a restrictive or limited task list which would be hard to change/modify following funding approval.

- Example: Task 3.1

“In this task, the expertise of the Field Coordinators will be **developed** by allowing them to get **involved in the wider project management community**. This **might** involve attendance at relevant conferences, participating in the reviews of other projects, or being part of advisory bodies”

- Example allows and encourages FCs to bring other project/conference learnings and expertise into ESS.

(The Internal and External auditors would approve these timesheet claims as the argument can be made that this proposal allows/supports these activities)



Lesson Learnt #2

Casks Contract Award and Management



- Event: The Casks scope is over budget and delayed
- Effect: This has led to calls on ESS contingency and has put ESS in a difficult to manage contractual situation and a delayed delivery of scope for Target Div.
- One dependency effect is that for the ACF the casks design changes have occurred incurring cost to ACF. In addition testing will have to use dummies rather than using the original equipment which introduces risk
- Cause: Initial underestimate of the cost, procurement/commercial management of the initially awarded contractor
- Lesson Learned
 - Continuously engage experts in the realistic scope/cost build and contractor pre tender engagement on ESS side either through Consultants or Staff and continue through contracts
 - Ensure Procurement/Commercial keep a close eye on fixed price contracts. There is a tendency to sometimes set and forget until there's a problem. Contract Management through experienced personnel rather than user/tech requisitioner.



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Thank you!

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