
MAGiC - Work Packages Specification

Version 1.0

SUMMARY

The MAGiC Work Package will deliver a polarized single crystal diffractometer instrument ready for hot commissioning with spallation neutrons by 1st June 2021. The scope of the work is described along with the budget, schedule and project processes used. The total budget validated during the scope setting meeting is of 13 102 000 € including 8.8% of contingency. The MAGiC instrument is a collaborative project of three in-kind partners: Laboratoire Léon Brillouin (LLB), Forschungszentrum Jülich (FZJ) and Paul Scherrer Institute (PSI) sharing approximately 59%, 24% and 17%.

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1 PROJECT ORGANIZATION

1.1 Project Goal

The goal of the project is to deliver a complete Polarized Single Crystal Diffractometer ready for hot commissioning with spallation neutrons from the ESS target station. The overarching goal is that this instrument will provide the best possible scientific performance that will allow neutron diffraction on magnetic single crystals to be applied to more challenging and relevant systems in material science, such as quantum magnetism or epitaxial films.

1.2 General Project Strategies

A neutron scattering instrument is a complex machine consisting of different subsystems (optical system, detector system, etc.) that in turn consist of technical components. All of these subsystems together must fulfil the functional requirements for the scientific performance as well as constraint requirements for maintainability as well as safety requirements.

The general strategy to achieve this is that the Core Instrument Team (Instrument Scientist, Instrument Engineer) set the requirements for various subsystems and the ESS technical groups or in-kind partners in the corresponding technical area provide technical solutions that fulfil these requirements. Together with the core instrument team they design, procure or fabricate, install and test the technical components of the instrument. The instrument infrastructure supports the technical components, provides the necessary utilities and shields against radiation. This infrastructure will be designed by the core instrument team together with the relevant technical groups and procurement and installation will be coordinated within the instrument construction sub-project.

1.3 Governance structure

The governance structure is described in the NSS project specification and the instrument construction sub-project specification (3), references therein and the Memorandum of Understanding (MoU) for the MAGiC Instrument Consortium. The Instrument Consortium Executive Board (ICEB) oversees the project.

1.4 In-Kind Partners

The in-kind contributions to the project will be coordinated within the ICEB and specific contributions will be defined in technical annexes. Where necessary the ICEB may also formulate plans for future in-kind contributions.

1.5 Connections to other Projects or Assignments

1.5.1 DMSC

The software tools for time-of-flight Laue data processing are not yet mature, so the ESS DMSC will ensure as part of its scope that appropriate software will be available when the instrument enters hot commissioning. The instrument software needs can be divided in 4 sub-packages:

1.5.1.1 Instrument control

The software controlling the beamline will be developed by the DMSC as their contribution to the instrument project. Several modes have to be proposed to the users and beamline staff.

For the general users, an intuitive GUI is mandatory. Only the most relevant options should be proposed, allowing to simply change temperature, magnetic field and setup a data collection (steps, time, resolution).

For advanced users, a scripting solution should be proposed. The trend today is to offer Python scripting. This scripting solution should evolve versus time to adapt to the possible new trends.

For beamline staff, a complete scripting and CLI solution shall be developed. This mode is the easiest one to remotely control the instrument.

For the beamline staff, a full GUI access to the instrument shall be proposed remotely.

1.5.1.2 Data visualization

Data visualization should be done in real-time. At least two view shall be offered to the users:

- 1) A Laue pattern view updating in real-time and allowing to quickly check a sample quality and the progress of the experiment.
- 2) A 3D Q-space view allowing to slice the collected dataset along specific directions. To do so, parts of the data reduction have to be implemented, such as the orientation matrix refinement.

The first visualization is trivial and will not require a huge processing power. The second one is more CPU intensive as the collected datasets will be memory consuming. Nevertheless, these two tools are mandatory for operations.

1.5.1.3 Data reduction

Data reduction is the process of extracting a list of HKL from the raw collected datasets. The following steps are necessary for each collected event:

- Normalize for detector efficiency and spectrum distribution: the detector efficiency has to be done at every cycle start. It is usually done using a Vanadium sample. The spectrum distribution is collected on the incident beam monitor.
- Correct for the Lorentz factor: to compare events collected at different wavelength and angle positions, the $\lambda^4/\sin^2(\theta)$ correction has to be applied.
- Correct for sample absorption: in the case of non-spherical samples, the sample geometry has to be described in order to correct the collected intensities for absorption. The easiest way would be to make a 3D model of the sample and use the orientation matrix to automatically calculate this parameter.
- Correct for extinction: in the case of perfect crystals, the relative intensities between reflections can be strongly affected by extinction. With a multiple wavelength instrument, it should be possible to automatically and efficiently correct for extinction.

- Convert each event to Q-space and reorder Q-space by density: this is the first step to find Bragg reflections.
- Find the orientation matrix: a fast Fourier transform on the highest density points allows to refine the lattice parameters, lattice angles and sample orientation relatively to the instrument axes. This step will also detect possible propagation vectors for the magnetic structure.
- Predict the position of all relevant peaks.
- Integrate scattered intensities: Multiple algorithms are available.
- Export to "hkl int error λ orientation" ascii file for analysis.

Since every spallation source is operating a single crystal diffractometer, a lot of efforts have been put into the data reduction algorithm. In particular, Mantid is now well suited for the job and every step should be functional by the time MAGiC will be operational. However, this process has to be as intuitive as possible. Most of the options should be hidden to the average user and the reduction process should be as automatic as possible. This is the key for instrument productivity and user enthusiasm.

One has to keep in mind that the datasets collected at ESS will be one order of magnitude larger than actual datasets collected at spallation source. At least a few hundred gigabytes and up to a few terabytes of data will be generated for data reduction. Efforts have to be made to reduce the time required by this process through routines optimization, correct scaling of memory and increase in cpu power. As of today, some operations are longer than the actual experiment which is killing instrument output.

Users will start data reduction during the experiment. However, a remote solution shall be proposed to allow further data reduction from the user home institution. In the ideal case, users will go back to their home institution with the complete set of reduced data.

1.5.1.4 Data analysis

Data analysis is the last step before publication. The reduced data are compared to numerical models, and a minimization algorithm trying to find the best physical model reproducing the data. As of today, multiple software suites can be used at this effect.

For magnetism, JANA2006, FULLPROF or the CCSL are workable solutions. JANA2006 is already capable of treating single crystal spallation source reduced data and has been updated to natively work with TOPAZ datasets. FULLPROF and the CCSL will need fully reduced datasets to be productive.

An effort is currently made to find a common language for magnetic structure definition. A magnetic CIF format is under development and is strongly supported by the different actors. In particular, the team behind the Bilbao crystallographic server, is actively working on the subject.

1.5.2 Science Support System

The MAGiC instrument requires state of the art sample environment to answer the needs of the scientific community. The instrument scope is covering the minimum cryogenics needs (^4He cryostat). As such, the Science Support System will provide advanced SE through the pool equipment. The instrument main needs are:

- 1) 10 T large aperture vertical magnet,
- 2) Dilution fridge.

2. PROJECT SCOPE

2.1 Instrument Overview

The instrument consists of three main technical subsystems: the beam transport system (BTS), the sample exposure system (SES) and the scattering characterization system (SCS). In addition, the instrument includes the structures that house and support these subsystems and the software to control the instrument and process the data as described in the instrument product breakdown structure (PBS).

Beam transport system (BTS) (13.6.18.1)

The beam transport system transports a beam of neutrons from the moderator surface to the sample. The size, divergence and wavelength spectrum of the beam are tailored to the needs of the experiment.

Sample exposure system (SES) (13.6.18.2)

The sample exposure system positions the sample in a beam of neutrons and controls the physical and chemical environment of the sample as dictated by the needs of the experiment.

Scattering characterization system (SCS) (13.6.18.3)

The neutron absorption system detects the neutrons scattered by the sample to produce meaningful experimental data.

Experimental cave (13.6.18.5)

The experimental cave houses the beam defining elements of the BTS, the SES and the SCS. It shields the surrounding hall from the radiation generated by these systems as well as shielding the detector system from external radiation.

Control hutch (13.6.18.6)

The control hutch houses the experiment control and data processing terminals. During an experiment the user team spends most of their time in the control hutch.

Sample Preparation Area (13.6.18.7)

The sample preparation area contains all the necessary equipment for sample handling, mounting and storage between experiments.

Utilities Distribution (13.6.18.8)

The utility distribution covers the power, chilled water, gas and compressed air distribution across the three halls (D01, E02 and E01).

Support Infrastructure (13.6.18.9)

The support infrastructure covers the necessary infrastructure to operate the instrument (power, network, lighting, safety, ...) across the three halls (D01, E02 and E01).

Control Racks (13.6.18.10)

The control racks host the electronic needed to interface and monitor the multiple instrument elements across the various halls.

Integrated control and monitoring system (13.6.18.11)

The integrated control and monitoring system allows the user to control the experimental parameters and process the neutron data. It also contains the control and monitoring systems needed for the safe operation of the instrument. The project scope covers integration of the instrument MCA components to the EPICS.

The Preliminary System Design Description for the MAGiC Diffractometer and the documents referenced therein describe in detail the design baseline. These documents also show how the presented design meets the functional and constraint requirements.

3. WORK BREAKDOWN

3.1 Instrument Work Units

The Work Units are composed of all the deliverables with which a single responsible group contributes to the instrument construction WP. The deliverables that compose the work units are indicated in the WBS. The work unit documentation will contain the technical and project information related to the included deliverables. Following, the deliverables are extracted from the instrument WBS and associated with each Work Unit.

3.1.1 Instrument Team Work Unit

The instrument team will be responsible for the functionalities not included in the other work units.

13.6.18.0 MAGiC Integration

13.6.18.1 Beam Transport and Conditioning System

13.6.18.1.2 Beam Delivery System

13.6.18.1.2.1 Super-mirrors

13.6.18.1.2.2 Vacuum Housing

13.6.18.1.2.3 Guide positioning

13.6.18.1.3 Chopper System

- 13.6.18.1.3.1 Pulse Shaping Chopper
- 13.6.18.1.2.2 Selection Chopper
- 13.6.18.1.2.3 Band Chopper
- 13.6.18.1.4 Beam Geometry Conditioning
 - 13.6.18.1.4.1 Focusing system
 - 13.6.18.1.4.2 Collimation Slits
 - 13.6.18.1.4.3 Aperture slits
 - 13.6.18.1.4.4 Support and Alignment
- 13.6.18.1.5 Beam Filtering System
 - 13.6.18.1.5.1 Guide Field
 - 13.6.18.1.5.2 Rotator
 - 13.6.18.1.5.3 XYZ Polarization
 - 13.6.18.1.5.4 Solid State Bender
 - 13.6.18.1.5.5 RF Spin Flipper
- 13.6.18.1.6 Beam Validation
 - 13.6.18.1.6.1 Incident Beam Monitor
 - 13.6.18.1.6.2 Transmitted Beam Monitor
- 13.6.18.1.7 Beam Cut Off
 - 13.6.18.1.7.2 Heavy Shutter
 - 13.6.18.1.7.3 Secondary Shutter
 - 13.6.18.1.7.4 Beam Stop
- 13.6.18.1.8 Vacuum System
 - 13.6.18.1.8.3 Evacuated Flight Path
- 13.6.18.1.9 Shielding
 - 13.6.18.1.9.1 In-Bunker
 - 13.6.18.1.9.2 Beamline
 - 13.6.18.1.9.3 Neutron Guide
- 13.6.18.2 Sample Exposure System**
 - 13.6.18.2.1 Sample Mounting
 - 13.6.18.2.2 Ancillary Mounting
 - 13.6.18.2.3 SE Equipment
 - 13.6.18.2.3.1 Cryostat
 - 13.6.18.2.3.2 Sample Positioning
 - 13.6.18.2.4 Non-SE Ancillary Equipment
- 13.6.18.3 Scattering Characterization System**
 - 13.6.18.3.1 Polarization Analysis
 - 13.6.18.3.2 Neutron Detector System
 - 13.6.18.3.2.1 Large Detector
 - 13.6.18.3.2.2 Small Detector
 - 13.6.18.3.2.3 Detector Positioning
 - 13.6.18.3.3 Vacuum System
 - 13.6.18.3.4 Radial Collimator
- 13.6.18.5 Experimental Cave**
 - 13.6.18.5.2 Utilities Distribution

13.6.18.5.3 Support Infrastructure

13.6.18.5.4 Shielding

13.6.18.5.5 Cave Structure

13.6.18.5.6 SE Utility Supplies

13.6.18.6 Control Hutch

13.6.18.6.1 Support Infrastructure

13.6.18.6.1.1 Power

13.6.18.6.1.2 Network

13.6.18.6.1.3 Lighting

13.6.18.6.1.4 Ventilation

13.6.18.6.1.5 Fire Protection

13.6.18.6.1.9 Remote Area Surveillance

13.6.18.6.1.11 Public Address System

13.6.18.6.2 Hutch Building Structure

13.6.18.6.3 Control terminal

13.6.18.7 Sample Preparation Area

13.6.18.7.1 Utilities Distribution

13.6.18.7.1.1 Power

13.6.18.7.1.2 Chilled Water Distribution

13.6.18.7.1.3 Compressed Air Distribution

13.6.18.7.1.4 Gas Distribution

Support Infrastructure 13.6.18.7.2

13.6.18.7.2.1 Power

13.6.18.7.2.2 Network

13.6.18.7.2.3 Lighting

13.6.18.7.2.4 Ventilation

13.6.18.7.2.5 Fire Protection

13.6.18.7.2.6 O₂ Monitoring

13.6.18.7.2.7 H₂O Leakage Detection

13.6.18.7.2.9 Remote Area Surveillance

13.6.18.7.2.11 Public Address System

13.6.18.7.3 Cabin Building Structure

13.6.18.7.4 Laboratory Equipment and Sample Storage

13.6.18.7.4.1 Binocular

13.6.18.7.4.2 Glove Box

13.6.18.7.4.3 Fume Cupboard

13.6.18.8 Utilities Distribution

13.6.18.8. D01

13.6.18.8.1.1 Power

13.6.18.8.1.2 Chilled Water Distribution

13.6.18.8.1.3 Compressed Air Distribution

13.6.18.8.1.4 Gas Distribution

13.6.18.8.2 E02

13.6.18.8.2.1 Power

- 13.6.18.8.2.2 Chilled Water Distribution
- 13.6.18.8.2.3 Compressed Air Distribution
- 13.6.18.8.2.4 Gas Distribution

13.6.18.8.3 E01

- 13.6.18.8.3.1 Power
- 13.6.18.8.3.2 Chilled Water Distribution
- 13.6.18.8.3.3 Compressed Air Distribution
- 13.6.18.8.3.4 Gas Distribution

13.6.18.9 Support Infrastructure

13.6.18.9.1 D01

- 13.6.18.9.1.1 Power
- 13.6.18.9.1.2 Network
- 13.6.18.9.1.3 Lighting
- 13.6.18.9.1.4 Ventilation
- 13.6.18.9.1.5 Fire Protection
- 13.6.18.9.1.7 H2O Leakage Detection
- 13.6.18.9.1.9 Remote Area Surveillance
- 13.6.18.9.1.11 Public Address System

E02 13.6.18.9.2

- 13.6.18.9.2.1 Power
- 13.6.18.9.2.2 Network
- 13.6.18.9.2.3 Lighting
- 13.6.18.9.2.4 Ventilation
- 13.6.18.9.2.5 Fire Protection
- 13.6.18.9.2.7 H2O Leakage Detection
- 13.6.18.9.2.9 Remote Area Surveillance
- 13.6.18.9.2.11 Public Address System

E01 13.6.18.9.3

- 13.6.18.9.3.1 Power
- 13.6.18.9.3.2 Network
- 13.6.18.9.3.3 Lighting
- 13.6.18.9.3.4 Ventilation
- 13.6.18.9.3.5 Fire Protection
- 13.6.18.9.3.7 H2O Leakage Detection
- 13.6.18.9.3.9 Remote Area Surveillance
- 13.6.18.9.3.11 Public Address System

13.6.18.10 Control Racks

13.6.18.10.1 D01

- 13.6.18.10.1.1 DAQ Rack
- 13.6.18.10.1.4 Chopper Control Rack
- 13.6.18.10.1.8 Ancillary Automation Rack

13.6.18.10.2 E02

- 13.6.18.10.2.1 DAQ Rack
- 13.6.18.10.2.4 Chopper Control Rack

13.6.18.10.2.8 Ancillary Automation Rack

13.6.18.10.3 E01

13.6.18.10.3.1 DAQ Rack

13.6.18.10.3.7 Magnet Control Rack

13.6.18.10.3.8 Ancillary Automation Rack

13.6.18.11 Integrated Control & Monitoring

13.6.18.11.1 Instrument Control Integration

13.6.18.11.1.1 Generic Motion Control Integration

13.6.18.11.1.2 Ancillary Automation Control Integration

3.1.2 Sample Environment Team Work Unit

The Sample Environment Work Unit will deliver the integration necessary to operate equipment from the ESS sample environment pool as well as the control system integration of instrument specific sample environment.

13.6.18.5.7 SE Control Box

13.6.18.11.1.3 Cryogenics Control Integration

13.6.18.11.1.4 Magnet Control Integration

3.1.3 Motion Control and Automation Work Unit

The Motion Control and Automation WU will deliver the electronic hardware and software necessary to integrate instrument motion axis into the Integrated Control System (ICS). The WU will also provide control racks for all the instrument electronics.

13.6.18.10.1.2 DMSC Rack

13.6.18.10.1.3 Motion Control Rack

13.6.18.10.1.5 Vacuum Control Rack

13.6.18.10.1.6 Personal Safety System Rack

13.6.18.10.2.2 DMSC Rack

13.6.18.10.2.3 Motion Control Rack

13.6.18.10.2.5 Vacuum Control Rack

13.6.18.10.2.6 Personal Safety System Rack

13.6.18.10.3.2 DMSC Rack

13.6.18.10.3.3 Motion Control Rack

13.6.18.10.3.5 Vacuum Control Rack

13.6.18.10.3.6 Personal Safety System Rack

13.6.18.11.1.5 EPICS Integration

3.1.4 Personnel safety system (PSS) Work Unit

The Personnel safety system will deliver the personnel safety system for the full instrument and its integration at ESS level.

- 13.6.18.1.7.1 Personal Safety System
- 13.6.18.5.1 Personal Safety System
- 13.6.18.11.2 Personal Safety System Integration
 - 13.6.18.11.2.1 Interlock System
 - 13.6.18.11.2.2 Radiation Detection
 - 13.6.18.11.2.3 Shutter Interface
 - 13.6.18.11.2.4 H2O Leakage Detection
 - 13.6.18.11.2.5 O2 Monitoring
 - 13.6.18.11.2.6 Fire Protection

3.1.5 Neutron Beam Extraction System Work Unit

The monolith neutron beam extraction system will be designed by the instrument team but manufactured, delivered and installed by the ESS.

- 13.6.18.1.1 Neutron Beam Extraction System
 - 13.6.18.1.1.1 Monolith Insert
 - 13.6.18.1.1.2 Monolith Window

3.2 Excluded

All deliverables not explicitly mentioned in the work units description are excluded from the WP. Some exclusions that are nonetheless essential for the functionality and operation of the instrument are described below. These will be delivered by other parts of the ESS Programme where also the budget for these items is allocated.

3.2.1 Vacuum system

The vacuum system will deliver the integration of hardware and software to operate the instrument components under vacuum and to control the vacuum components through the integrated control system.

- 13.6.18.1.8.1 BTS Vacuum
- 13.6.18.1.8.2 Chopper Vacuum
- 13.6.18.11.1.3 Vacuum Control Integration

3.2.2 Data Acquisition, instrument control and data processing

The Data acquisition and, instrument control and data processing is excluded from the formal scope and hence budget of the WP. It will deliver the control software necessary to perform setup the instrument and conduct the experiment, process the data, as well as the hardware and the software to collect, store and analyze the data from the detector and beam monitor system.

- 13.6.18.11.3 DMSC Integration
 - 13.6.18.11.3.1 Data System & Technology

- 13.6.18.11.3.2 Data Management
- 13.6.18.11.3.3 Instrument Data
- 13.6.18.11.3.4 Data Analysis & Modelling

3.2.3 Supporting laboratories and sample environment

Any sample environment equipment that is part of the ESS sample environment pool (magnets, cryostats, etc.) is excluded from the WP. The sample environment integration deliverable will provide a standard panel and mechanical interface that allows sample environment equipment from the ESS sample environment pool to be used at the instrument.

3.2.4 Conventional facilities

All civil construction activities not explicitly mentioned in the not explicitly described in the work units descriptions. This will be part of the CF WP.

The supply of cooling water, sprinkler water electricity and gases up to the distribution points in the installation galleries.

3.3 Deliverables

Each Work Unit in 3.1 is associated to a deliverable. The preliminary share between each partner is as follows:

FZJ Deliverables

- 13.6.18.1.3 Chopper System
- 13.6.18.1.4.2 Collimation Slits
- 13.6.18.1.6 Beam Validation
- 13.6.18.3.2 Neutron Detector System
- 13.6.18.10.1.4 Chopper Control Rack
- 13.6.18.10.2.4 Chopper Control Rack

PSI Deliverable

- 13.6.18.3.1 Polarization Analysis

LLB Deliverables

Every instrument Team Work Unit not affected to FZJ and/or PSI.

ESS Deliverables

- Sample Environment Team Work Unit
- Motion Control and Automation Work Unit
- Personnel safety system (PSS) Work Unit
- Neutron Beam Extraction System Work Unit

4. PROJECT SCHEDULE

4.1 Time Schedule

The schedule of the WP is organised in four phases: Preliminary Engineering Design (Phase 1), Final Engineering Design (Phase 2), Construction and Installation (Phase 3) and Cold Commissioning (Phase 4). While the activities in various phases may overlap in time, the overall schedule is structured by the Tollgate (TG) reviews that mark the nominal end of each phase.

The schedule presented here will be refined and adapted as the project progresses, but the major milestones (section 4.2) serve as a basis for reporting.

4.2 Milestone Plan

The major milestones in the WP are divided into external milestones – that are outside the control of the instrument team but yet have a major impact – and progress milestones that are used to track progress and report to the Instrument Construction Sub-Project.

ID	External Milestones	Projected Date
1	Monolith Insert Ready for Installation	Dec-18
2	Monolith Insert Installed	Apr-19
3	Access to E01	Apr-19
4	Partial Access to E02 - 1	Apr-19
5	Early Access to D03 - Bunker	Jun-19
6	Partial Access to E02 - 2	Oct-19
7	Partial Access to D03 - Main	Nov-19
8	Light Shutter Installed	Dec-19
9	First Proton on Target	Aug-20
10	Support Laboratories Available	Mar-21

ID	Progress Milestones	Projected Date
1	TG2	Jan-17
2	Neutron optics early procurement: pre-TG3	Jun-17 *
3	Choppers early procurement: pre-TG3	Oct-17**
4	Detectors early procurement: pre-TG3	Oct-17**
5	TG3	Feb-18
6	Experimental cave ready to install	Apr-19

7	SES, Infrastructure and Utilities ready to install	Jun-19
8	Control Hutch and Sample Preparation Laboratory ready to install	Nov-19
9	In-Bunker optics ready to install	Nov-19
10	TG4	Feb-20
11	Shielding elements ready to install	Mar-20
12	Neutrons optics ready to install	Jun-20
13	Choppers ready to install	Jun-20
14	Detectors ready to install	Oct-20
15	First Half of Polarization Analyzer Ready to install	Jul-21
16	TG5 (start of hot commissioning)	Jan-22
17	Second Half of Polarization Analyzer ready to install	Jul-22
18	Switch to user program	Jul-23

* : The exact date depends on the availability of the French in-kind funding.

** : The exact date depends on the availability of the German in-kind funding.

4.3 Detailed Plan

The preliminary detailed plan (Gantt chart) is provided as an additional file (see Additional Files). A summary of the construction plan is presented in the following:

5.PROJECT BUDGET AND FINANCIAL REPORTING

5.1 Project Budget

The MAGiC complete cost estimates (with calculations) based on the agreed scope is provided as an additional file (see Additional Files). An overview is given here.

	01 Phase 1	02 Phase 2	03 Phase 3	04 Phase 4	Total (k€)
Shielding & Cave					
	0	0	1269	142	1411
Neutrons Optics & Polarization					
	0	0	4484	496	4980
Choppers					
	0	0	675	75	750
Sample Environment					
	0	0	165	20	185
Detectors & Beam Monitors					
	0	0	1324	248	1572
Data Acquisition and Analysis					
	0	0	0	0	0

Motion Control & Automation					
	0	127	152	83	362
Instrument Specific Technical Equipment					
	415	439	493	830	2187
Instrument Infrastructure					
	0	0	365	140	505
Vacuum					
	0	0	0	0	0
Contingency					
					1154
Total					
					13103

6. PROJECT RISK MANAGEMENT

6.1 Risk List

The most important project risks are presented in the table below. Technical risks for individual subsystems and components are described in the relevant design documents. The risk probabilities and consequences are listed before taking into account specific mitigation measures. The risks are divided into technical, cost and schedule risks and their probability and consequence on a scale of 1-5 (where 1 denotes low probability and minor consequence) according to ESS risk management practice.

6.1.1 Technical related risks

Detectors:

Risk: CDT detectors may not meet requirements

Probability/Effect/Risk Level: 2/4/8

Mitigation: 1) Early procurement to deliver the first 6° sector. 2) ³He detector backup solution.

Risk: CDT is out of

Probability/Effect/Risk Level: 2/5/10

Mitigation: 1) Early procurement to deliver the first 6° sector and maintain activity. 2) ³He detector backup solution with reduced detector coverage (³He cost increase) and decreased horizontal resolution. 3) Procurement of an existing detector.

Solid State Bender:

Risk: SSB misalignment

Probability/Effect/Risk Level: 2/3/6

Mitigation: 1) Optical alignment during installation in light shutter. 2) Optical alignment in position before the first beam on target. 3) Place SSB at kinematic mount light shutter position.

Risk: demagnetization of saturating NdFeB permanent magnets

Probability/Effect/Risk Level: 3/5/15

Mitigation: 1) Shielding of magnets for fast neutrons and high energy charged particles. 2) Design SSB to work at nominal performance for 20 years. 3) Accept lower performances. 4) Use remnant FeSi coating.

Choppers:

Risk: choppers disks deterioration in hard environment.

Probability/Effect/Risk Level: 1/5/5

Mitigation: 1) Use establish vendor technology. 2) Use experience from similar facilities.

Shielding elements:

Risk: Heavy shutter failure.

Probability/Effect/Risk Level: 1/5/5

Mitigation: 1) Failsafe design.

Risk: Insufficient shielding.

Probability/Effect/Risk Level: 2/5/10

Mitigation: 1) Increase shielding. 2) Reduce incident flux.

Risk: Important ground shine in guide hall.

Probability/Effect/Risk Level: 2/3/6

Mitigation: 1) Add a steel/lead shielding layer on the floor. 2) Accept higher background.

Neutron optics and polarization:

Risk: Neutron optics not meeting requirements.

Probability/Effect/Risk Level: 1/2/2

Mitigation: 1) Use establish vendor technology. 2) Accept lower performance.

Risk: Settlement of building.

Probability/Effect/Risk Level: 4/2/8

Mitigation: 1) Design alignment system such as to allow repeated alignment. 2) Design a misalignment robust optics. 3) Minimize the total number of guide elements.

Risk: Guide field not meeting requirements.

Probability/Effect/Risk Level: 1/3/3

Mitigation: 1) Guide field magnitude safety margin during design. 2) Redesign of the magnets arrangement. 3) Accept lower polarization rate.

Risk: Polarization analyzer not meeting requirements.

Probability/Effect/Risk Level: 2/4/8

Mitigation: 1) Realize a prototype. 2) Explore backup solutions based on ³He cells.

6.1.2 Budget related risks

Risk: Detectors cost estimates are exceeded.

Probability/Effect/Risk Level: 2/4/8

Mitigation: 1) Use contingency. 2) Reduce detectors coverage.

Risk: Insufficient shielding.

Probability/Effect/Risk Level: 2/4/8

Mitigation: 1) Use contingency. 2) Design with a safety margin.

Risk: General cost increased.

Probability/Effect/Risk Level: 3/4/12

Mitigation: 1) Use contingency.

Risk: Additional personnel cost due to delays.

Probability/Effect/Risk Level: 4/3/12

Mitigation: 1) Use contingency.

Risk: Analyzer cost increase.

Probability/Effect/Risk Level: 2/4/8

Mitigation: 1) Deliver only first half of analyzer. 2) Use contingency

Risk: Analyzer cost increase due to €/CHF exchange rate.

Probability/Effect/Risk Level: 3/2/6

Mitigation: 1) Use contingency.

6.1.3 Schedule related risks

Risk: Choppers delivery postponed due to high demand.

Probability/Effect/Risk Level: 3/3/9

Mitigation: 1) Early procurement.

Risk: Neutron optics delivery postponed.

Probability/Effect/Risk Level: 3/5/15

Mitigation: 1) Early procurement.

Risk: Detailed design delay.

Probability/Effect/Risk Level: 3/1/3

Mitigation: 1) Increase manpower. 2) Outsource detailed design

Risk: Broken components during installation/commissioning.

Probability/Effect/Risk Level: 2/4/8

Mitigation: 1) Respect safety rules. 2) Proper personal training.

Risk: Availability of halls for installation delayed.

Probability/Effect/Risk Level: 3/5/15

Mitigation: 1) SAT and cold commissioning at partner institutes. 2) Pre-build elements at partner institutes.

6.2 Risk Monitoring and Control

ESS risk management procedures will be followed. The risk register will be maintained in specialised software (*e.g.* Exonaut Risk) and updated in regular workshops. The updated risk register will also be available to the Instrument Construction Sub-Project and the NSS Project for higher level risk monitoring. If a risk is realised it will be reported to the Instrument Construction Sub-Project even if it has no direct consequence at that level.